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Healthcare

Transforming financial consolidation for a global healthcare group



jedox.



Client

Global healthcare & pharmaceutical group



Scope

Data integration, financial consolidation and reporting



Minerva Partners partnered with a rapidly expanding global healthcare group to unify financial and operational data across more than 60 entities worldwide, replacing manual, Excel-driven processes with a scalable, integrated reporting and planning environment. Delivered over multiple phases across several years, the engagement reflects an ongoing transformation rather than a single implementation.



The challenge

Following significant growth and multiple acquisitions, the group had evolved into a highly complex organisation spanning pharmaceuticals, wellness, and healthcare services.

Each entity operated independently, with different systems, accounting standards, and financial years, as well as disconnected data sources across multiple geographies.

Plus (as is common with large organisations), heavy reliance on Excel and manual processes

As a result:



Month-end reporting was slow, manual, and resource-intensive



Financial consolidation required significant coordination and iteration



Data visibility across the group was limited



Critically

the problem was increasing, and continued growth meant the existing approach would become unsustainable.

Project complexity

The project was shaped by **a number of complex challenges**, including a high level of dependence on multiple internal teams for data and inputs, evolving requirements and shifting priorities among stakeholders, and inconsistent or incomplete underlying data structures. In response, the engagement **required strong governance and stakeholder alignment**, an iterative approach with continuous reprioritisation, and close collaboration with client-side project leadership to maintain momentum and direction.





The Minerva Partners approach

Understanding that the problem lay more with scale and integration than with tooling (and that solving it would require a multi-phase, long-term approach), we knew that a single ERP system wouldn't solve the issue. The organisation instead needed a centralised layer, flexibility to work with existing tools (particularly Excel), and a solution that could scale alongside ongoing and future acquisitions.

Guided by a focus on business outcomes rather than purely technical outputs, our approach over several years has included:



1. A unified data integration layer

We brought together financial and operational data from 60+ entities into a single source of truth, regardless of system, geography, or structure.



2. Consolidation of finance and reporting

We implemented a centralised environment for P&L, balance sheet, and cash flow reporting, group-level financial consolidation, and audit-ready outputs.



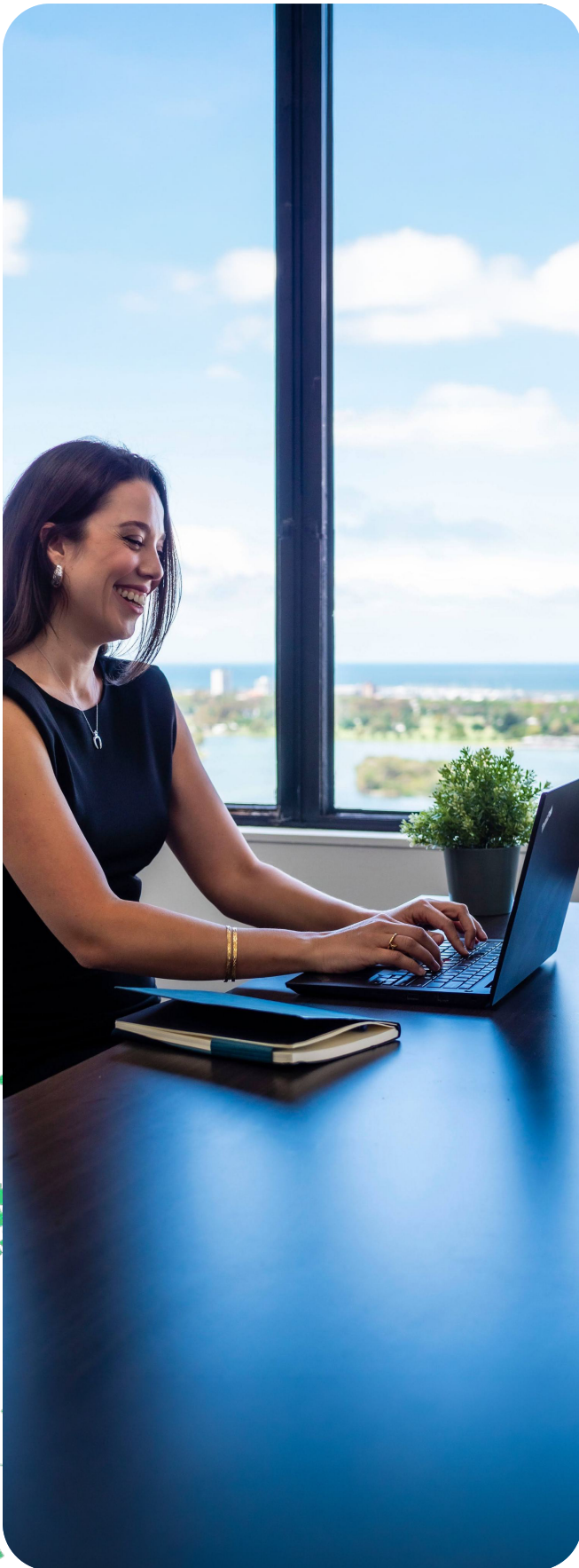
3. Sales and performance visibility

We created a structured view of product performance across markets, with the ability to expand into customer-level insights as data becomes available.



4. A familiar, user-friendly interface

By implementing Jedox, a platform with an Excel-like experience, we accelerated adoption across finance teams and maintained flexibility for advanced users



Progress & early impact

While the engagement is ongoing, early adoption of previously-delivered solutions has already demonstrated clear value, including:



A significant portion of group data is now integrated and accessible in one place



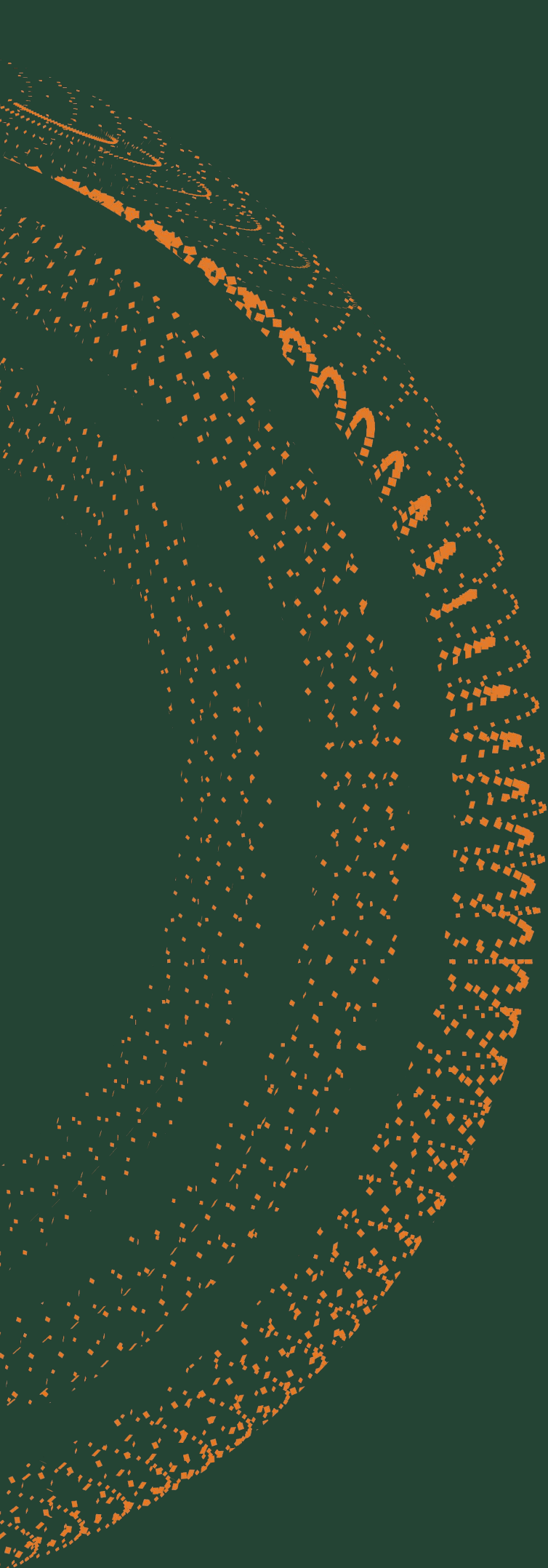
Manual data consolidation has been substantially reduced



Finance teams can access key information at the click of a button

With the go-live of further work imminent, the organisation is positioned to scale its reporting and planning capabilities alongside continued growth and extend visibility into customer and channel performance.

Overall, the project has established a future-ready data and finance foundation for a business operating at a global scale.



Is your organisation future-ready?

Planning for growth often exposes the limits of disconnected systems and manual processes. Minerva Partners helps organisations design and implement scalable data and finance solutions, without disrupting how teams work. Get in touch to discuss your transformation.

Ready to start?



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